LETTER FROM THE 2014 BOARD PRESIDENT

On behalf of the Board of Commissioners and our Township staff, I am pleased to present our 2014 Annual Report and 2015-2016 Calendar.

As always, in these pages you will find information about the Township’s financial reports; special dates for Township events and meetings; a listing of those who served on Boards, Commissions and Committees in 2014; contact information for local elected and appointed officials; and reminders of your trash and recycling weeks for the year ahead, among other things.

This year, we’re also including something different. Instead of devoting each month to a particular Township department, we’re giving you a glimpse of some of the things that make Lower Merion unique. Some are topical and timely, such as the new Comprehensive Plan, and others are acknowledgements to traditional aspects of life here that make it such a special place to live.

Otherwise, you will find comforting consistency in our numbers. Lower Merion Township’s financial performance in 2014 was excellent, resulting in a fourth consecutive year – 2015 – that was successfully budgeted with no real estate tax rate increases, despite challenges posed by unusually harsh winter weather. Summary financial information for 2014 is included on pages 27 – 30 of this publication.

Though we’ve had changes in leadership among the senior staff, our financial management remains strong, our services and programs first-rate. I’d like to again thank our Township Manager, Ernie McNeely, who came aboard in May 2014 after 27 years as Borough Manager of West Chester, Pa. Ernie immediately took on the task of the 2015 budget, working seamlessly with the Board and his new staff.

Among his challenges has been to oversee the ongoing capital improvement projects for the Lower Merion Library System, and in that regard, 2014 was a year of transition. With the two largest of our six libraries successfully renovated and expanded in 2012 and 2013 (Ludington and Bala Cynwyd, respectively), preparations were made for the next two, Ardmore and Penn Wynne, which closed in January for their own overhauls. They are on schedule to re-open later this year. We will then concentrate on finishing the multiyear project with modernizing the Gladwyne and Belmont Hills libraries. We were also able to obtain a $500,000 Keystone grant to assist with the cost of the Gladwyne Library renovation project.

Concerning other large projects, 2014 was a year of planning for an incredibly exciting endeavor that has been under construction in 2015. It is the refurbishment of the Manayunk Bridge, which will connect Main Street in Manayunk with the much-loved, much-used Cynwyd Heritage Trail. This project has been a partnership with the city of Philadelphia, the state, and many public agencies, all with the goal of providing new connections to the existing regional trail network and improving the quality of life in our community.

Saving our traditional, beloved spaces, re-inventing them, and planning smartly for the future: that’s what we do here in Lower Merion Township. We do it on a public level but also in private efforts, from your kitchen makeover to the Bryn Mawr Film Institute’s long-term campaign to expand with new theaters, completed beautifully in 2014.

Sometimes the process is slow and even painful, but through dedication and “advancing with excellence,” the Lower Merion family keeps this Township “First Class” and a wonderful place to live.

Elizabeth S. Rogan,
Board President
Ward 7 Commissioner, Wynnewood

2014 Lower Merion Township Board of Commissioners
Lower Merion residents elect the 14-member Board of Commissioners who represent citizens in the enactment of policies and ordinances, which govern the Township. Every other year, seven Commissioners are elected to serve a four-year term.

The photos of the Board of Commissioners included in this Report are those who were in office as of December 31, 2014.

2014 Board Appointed and Other Elected Officials

*Elected Officials – six-year term  **Elected Official – four-year term
The Comprehensive Plan also includes strategies to make walking and biking easier and safer, to significantly increase stormwater management and to maintain and enhance the range of services that residents have come to expect.

This past Spring, the Lower Merion Township Planning Commission and the Board of Commissioners hosted joint workshops to introduce the Township’s Draft Comprehensive Plan. The Comprehensive Plan not only envisions Lower Merion Township as a “Great Place to Live,” it presents a series of bold strategies towards the realization of that Vision. The key strategy of the entire plan is to fundamentally overhaul the Township’s 1927 Zoning Code to change the amount, form and location of future development within the Township.
Lower Merion’s civic associations are a pillar of life here, with more than a dozen organizations that connect residents with their government, local businesses and each other. The organizations include: Ardmore Progressive, ArdWood, Belmont Hills, Bryn Mawr, Gladwyne, Haverford, Merion, Merion Park, Narberth, Neighborhood Club of Bala Cynwyd, North Ardmore, Penn Valley, Penn Wynne, Rosemont-Villanova, Shortridge and Wynnewood. Websites for these associations can be found at www.lowermerion.org.
In late 2014, Blackboard Connect was rolled out, a mass notification system to keep the community informed of emergency notifications and community outreach via phone calls. But you can add an email address or two to the system, also, and sign up for texts. Just go to www.blackboardconnect.com, register as a user, and find your name.

In 2016, look for a new and much better version of the Township website.
### GOING FOR THE GREEN

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<th>SUNDAY</th>
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<tr>
<td>Daylight Saving Time ends</td>
<td>Recycling Week B</td>
<td>Election Day</td>
<td>Committee meetings, 6 p.m.</td>
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<td>14</td>
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<tr>
<td>Recycling Week A</td>
<td></td>
<td>Veterans’ Day</td>
<td>Libraries Closed: In-Service Day</td>
<td>Committee meetings, 6 p.m.</td>
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<tr>
<td>Recycling Week B</td>
<td></td>
<td>Board of Commissioners meeting, 7:30 p.m.</td>
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<tr>
<td>Recycling Week B</td>
<td>Holiday Week Refuse &amp; Recycling * 7 a.m.-3:30 p.m.</td>
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<td>Thanksgiving Day</td>
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<td>29</td>
<td>30</td>
<td></td>
<td>Libraries close at 5 p.m.</td>
<td>Libraries Closed</td>
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</table>

The Township’s Environmental Advisory Council meets monthly and is composed of seven volunteer residents. Each year, they consider residents of the Township and Narberth Borough for the “Go for the Green Awards,” a.k.a. the “Greenies,” for residents, commercial and nonprofit businesses, educational institutions and commercial sites that have been enhanced through greening efforts.

The Lower Merion Conservancy, formed in 1995 and situated in gorgeous Rolling Hill Park, serves to protect and enhance our community’s character and quality of life through sustainable management of our environmental and historic resources. The Conservancy advocates for policies, programs, and projects that support its vision for the community and builds an informed, active constituency.

And just down the hill in Gladwyne is the Riverbend Environmental Education Center, a 30-acre preserve founded in 1974. Riverbend teaches environmental principles to children in Southeastern Pennsylvania through a direct connection with nature, “inspiring respect for our natural world and action as aware, responsible and caring citizens.”
The Lower Merion Library System is comprised of six (six!) dynamic libraries serving the Township’s 58,000-plus residents and many more from outside our borders. With digital services and the Internet, libraries are becoming even more of an integral part of our daily lives. But Lower Merion’s libraries are changing physically, too – they are growing through renovations and expansions, through carefully planned capital projects over several years. The first to experience the big change boasts Montgomery County’s largest circulation: Ludington Library in Bryn Mawr, which re-opened in 2012. In 2013, it was Bala Cynwyd’s turn. The next two to have ribbons cut will be Ardmore and Penn Wynne, under construction in 2015. And plans are in the works for renovations to the Gladwyne and Belmont Hill libraries in the coming two years.
It happens so frequently that it’s become commonplace: the Government Finance Officers Association of the United States and Canada (GFOA) announce that Lower Merion has received its Distinguished Budget Presentation Award – in 2014, it was the 25th straight prize. Or Moody’s Investors Service and Standard & Poor’s re-confirm the Township’s triple-A bond credit rating, the highest rating attainable. Or GFOA awards its Certificate of Achievement for Excellence in Financial Reporting – in January 2015, it was the 21st consecutive certificate for the Township. But these awards and designations are anything but humdrum: they are the results of day-in, day-out diligence on the part of a dedicated team in the Finance Department as well as keen oversight and management from the Township’s Board of Commissioners. Lower Merion remains a premier place to live because of the effort represented by these awards, which go to only a small percentage of municipalities in the U.S.
Volunteers Needed

Members of the Gladwyne Fire Company’s Swift Water Rescue Team, which received state certification in February 2014.

Volunteers help make a community special. In Lower Merion, there are many ways to help with your most precious commodity: your time. Our senior centers (see the July page) would welcome you, as would many of the Township’s working boards, commissions and committees (see full listings on pages 31-32). Our six fire companies are desperately in need – go to JOINLMFD.org for more info. Our libraries put volunteers to work as well, and in June, we’ll highlight the many Friends of parks groups that are active in Lower Merion.
Lower Merion was first settled in 1682 and incorporated as a Township in 1900. But its soul can be found in its villages, its unincorporated communities along the old Main Line, where walkable downtowns attract visitors and new residents from around the world. Our villages:

- Ardmore
- Bala Cynwyd
- Belmont Hills
- Bryn Mawr
- Gladwyne
- Haverford
- Merion
- Penn Valley
- Penn Wynne
- Rosemont
- Villanova
- Wynnewood

It Takes Villages

Recycling Week B

Recycling Week A

Recycling Week B

Easter

Libraries Closed

Recycling Week A

Recycling Week A

Good Friday

Libraries Closed

St. Patrick’s Day

Board of Commissioners meeting, 7:30 p.m.

Charlotte Miller Simon Poetry Awards Ceremony
(Township Building)

Daylight Saving Time begins

LMLS Board Meeting, 7:30 p.m.

Committee meetings, 6 p.m.

Committee meetings, 6 p.m.
LMTV, the Township’s Government Access television channel, is more active than ever. Following a comprehensive upgrade to high definition (HD) equipment (resulting in expanded capabilities and a better viewing experience for residents), LMTV is also now on-line and on-demand. Televised meetings and original programming can be viewed streaming at lmtv.pegstream.com or on-demand at lmtv.pegcentral.com. “Are you watching?”
In March 2015, the Commission on Accreditation for Law Enforcement Agencies (CALEA), an international authority, awarded the Lower Merion Police Department with official accreditation. The LMPD joins only 4.4 percent of all law enforcement agencies in the United States to earn the CALEA stamp. In May 2015, the National Alliance on Mental Illness (NAMI) presented the LMPD with their 2015 Criminal Justice Award, recognizing the department’s dedication to assisting the mentally ill and their families. Also in 2015, the LMPD increased its daily interactions with residents, notably through a revived Police & Community Relations Committee, in response to community concerns that echoed national issues. Meanwhile, the Lower Merion Community Watch continued its good work, including the new “Dog Walker Watch” program. See lmcommunitywatch.org for more information.

### Police-Community Relations

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- **Recycling Week A**
- **Recycling Week B**
- **Committee meetings, 6 p.m.**
- **Board of Commissioners meeting, 7:30 p.m.**
- **Holiday Week Refuse & Recycling * 7 a.m.-3:30 p.m.*

The extended family of Sgt. Steven Salera takes part in his promotion ceremony, June 2014.
Lower Merion’s Park Friends program encourages residents to take pride in their public open spaces by committing to maintain a park, trail, or specified area. It’s obvious the program has been a success. Anyone can become a park friend – a school, an organization, a business, a family, a neighbor… Anyone can adopt a Township park, natural areas, public strips or “islands,” gardens, flower beds, trails, or facilities such as tennis courts and playgrounds. Parks Division employees will provide training and orientation to all volunteers. For more information, see the Parks & Recreation page on the Township website, www.lowermerion.org.

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<th>SUNDAY</th>
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<td>6</td>
<td>LMLS Board Meeting, 7:30 p.m.</td>
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<td>Committee meetings, 6 p.m.</td>
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<td>Flag Day</td>
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<td>14</td>
<td>Libraries Closed</td>
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<td></td>
<td>Board of Commissioners meeting, 7:30 p.m.</td>
<td>18</td>
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<tr>
<td>Fathers Day</td>
<td>Libraries Closed: Bala Cynwyd &amp; Ludington are closed Sundays from June 19 through September 4</td>
<td>Recycling Week A</td>
<td>Recycling Week B</td>
<td>Recycling Week A</td>
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### A TOWNSHIP FOR SENIORS

**Rosie’s Senior Jamboree** is always held the third Wednesday of July and is free for all Township senior citizens.

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<th>SUNDAY</th>
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<tr>
<td>Independence Day</td>
<td>Libraries Closed</td>
<td>5</td>
<td>Committee meetings, 6 p.m.</td>
<td>7</td>
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<tr>
<td>Recycle Week A</td>
<td>Recycle Week A</td>
<td>6</td>
<td>Holiday Week Refuse &amp; Recycling * 7 a.m.-3:30 p.m.</td>
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<tr>
<td>Recycle Week B</td>
<td>Recycle Week B</td>
<td>10</td>
<td>Committee meetings, 6 p.m.</td>
<td>14</td>
<td></td>
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<tr>
<td>Recycle Week A</td>
<td>Recycle Week A</td>
<td>17</td>
<td>Rosie’s Senior Jamboree</td>
<td>21</td>
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<tr>
<td>Recycle Week B</td>
<td>Recycle Week B</td>
<td>24</td>
<td>Board of Commissioners meeting, 7:30 p.m.</td>
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<td>31</td>
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</table>

**Contact one of these senior resources to take advantage of their plentiful services for our senior residents or to seek out volunteer opportunities to help keep these important services going.**

**Marking its 40th Anniversary on October 3, 2015, the Ardmore center offers wellness activities with cultural, nutritional, spiritual and educational classes to benefit active aging adults and assist them in maintaining lifelong health. The PALM advocates for seniors’ unmet needs and informs them of their rights, benefits and opportunities, and serves as a gathering place to celebrate aging every day.**

- The Center for Positive Aging in Lower Merion (best known as “The PALM”) states its mission as assisting those 50 and older “to maintain a healthy, satisfying quality of life by providing services and activities in a nurturing environment that enables them to function more independently in the community.”

- Established in 1976, ElderNet of Lower Merion & Narberth helps older and disabled adults to remain living independently and safely in their homes by providing free, practical, volunteer and social work services.

- Located just behind the Ludington Library in Bryn Mawr, ElderNet’s Ada Mutch Food Pantry also helps Township seniors with food security.

- And the New Horizons Senior Center in Narberth provides recreational, educational, health and wellness, and supportive services for older men and women from throughout the Main Line area who are “interested in making new friends, going to interesting places, and participating in a host of activities to keep them feeling young, active, fulfilled, productive, and proud.”
2014 LOWER MERION TOWNSHIP FINANCIAL REPORTS

Finance

The Township’s Finance Department continued its outstanding record of performance and was awarded the Government Finance Officers Association (GFOA) Budget Award for the 25th consecutive year. In addition, the GFOA awarded the Township a Certificate of Achievement for Excellence in Financial Reporting, noting the high quality of the Township’s Comprehensive Financial Report (CAFR) for the year ending December 31, 2013. This was the Township’s 21st consecutive CAFR award.

2014 Financial Results

Financial performance of the General Fund in 2014 was positive when compared to budget. Actual revenue was higher than budgetary levels by 1.1%. The Township’s local services tax, highway aid, and building, electrical, and plumbing permits all significantly exceeded projected levels. The Township realized an expenditure savings of 1.4% or $822,500, largely the result of departments monitoring and limiting their spending below budgeted levels. In addition, the 2014 Budget included $1.5 million of negative appropriations to account for anticipated expenditure savings, which was achieved primarily as a result of personnel costs savings.

The Adopted General Fund budget included a structural imbalance of $1,815,800; however, good budgetary performance resulted in a more narrow operating deficit of only $342,800, or less than one percent of 2014 General Fund expenditures.

In 2014, the Township Real Estate Tax millage rate was 4.19 mills, unchanged since 2012. Real estate taxes are the Township’s primary source of General Fund revenues and represented approximately 54% or $31 million of the total revenues in 2014.

The Township’s fund balance policy, or its fiscal safety net, requires a minimum year-end General Fund undesignated fund balance within a minimum of 15% and a maximum of 18% of the General Fund expenditures. In recent years, the Township has adopted General Fund budgets with a structural imbalance anticipating a drawdown of fund balance to finish the year within the policy goal range. Due to better than projected financial performance in 2014, the fund balance decreased only slightly. At year-end 2014, the General Fund undesignated fund balance was 34%, down from 36% in 2013.

2014 GENERAL FUND REVENUE (ACTUAL)

<table>
<thead>
<tr>
<th>Revenue Source</th>
<th>2014 Actual</th>
<th>2013 Actual</th>
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<tbody>
<tr>
<td>REAL ESTATE TAXES</td>
<td>$30,990,200</td>
<td>$30,978,700</td>
</tr>
<tr>
<td>OTHER TAXES</td>
<td>$14,217,100</td>
<td>$15,637,200</td>
</tr>
<tr>
<td>LICENSES &amp; PERMITS</td>
<td>$5,513,300</td>
<td>$5,247,400</td>
</tr>
<tr>
<td>FINES &amp; FORFEITS</td>
<td>$1,026,000</td>
<td>$1,142,700</td>
</tr>
<tr>
<td>DEPARTMENTAL EARNINGS</td>
<td>$2,473,500</td>
<td>$2,354,600</td>
</tr>
<tr>
<td>OTHER REVENUE</td>
<td>$2,165,400</td>
<td>$2,387,600</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE</strong></td>
<td><strong>$57,835,500</strong></td>
<td><strong>$59,258,200</strong></td>
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</table>

2014 GENERAL FUND EXPENDITURES (ACTUAL)

<table>
<thead>
<tr>
<th>Expenditure Category</th>
<th>2014 Actual</th>
<th>2013 Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>GENERAL</td>
<td>$6,540,000</td>
<td>$6,532,200</td>
</tr>
<tr>
<td>PUBLIC SAFETY</td>
<td>$23,225,800</td>
<td>$22,951,800</td>
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<tr>
<td>BUILDING AND PLANNING</td>
<td>$3,422,800</td>
<td>$3,339,900</td>
</tr>
<tr>
<td>PUBLIC WORKS</td>
<td>$8,315,100</td>
<td>$7,325,400</td>
</tr>
<tr>
<td>LIBRARIES AND RECREATION</td>
<td>$7,413,100</td>
<td>$6,960,900</td>
</tr>
<tr>
<td>DEBT SERVICE</td>
<td>$9,261,500</td>
<td>$9,022,900</td>
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<tr>
<td><strong>TOTAL EXPENDITURES</strong></td>
<td><strong>$58,178,300</strong></td>
<td><strong>$56,133,100</strong></td>
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</table>

Surplus/Deficit 2014: $19,829,900 (342,800) $3,125,100

Bond Rating

In 2014, Standard & Poor’s Rating Service reaffirmed the Township’s “AAA” rating and Moody’s Investors Service reaffirmed the Township’s “Aaa” rating. These are the highest ratings attainable from both rating services and reflect the prudent financial management, manageable debt levels, and vibrant economy of the Township. In addition, for the third consecutive year, the Township’s management practices were rated strong under Standard and Poor’s Financial Management Assessment (FMA). An FMA of strong indicates that the Township’s practices are strong, well embedded and likely sustainable, which includes policies governing funding, use and replenishment of reserves and conservative approaches to budget formulation. This confirms the rating agencies confidence in the Township’s financial management and its economic outlook. The Township is in a select group of only six Townships that have AAA ratings from two of the national rating agencies. These ratings mean the Townships general obligation bonds are considered excellent investment quality, allowing the Township to borrow at the lowest possible interest rates, which translates to tangible savings for taxpayers.

In 2014, during a historically low interest rate period for municipal borrowers, the Township held a competitive bond sale and issued a total $13.79 million of General Obligation (GO) Bonds. The borrowing included $4.195 million of refunding bonds which will reduce future debt service payments by over $410,000, and provided $9.595 million in funding for the Township’s ongoing Capital Improvement Program. These GO bonds were structured over a twenty year period (2016 – 2035) with varying maturities and an overall true interest cost of 2.6%.

The Financial Statements of the Township of Lower Merion are audited by an independent firm of Certified Public Accountants. These statements are prepared on a budgetary basis and are pre-audited. The 2014 actual financial results have been updated to reflect adjustments during the fiscal year audit period.
# 2014 Lower Merion Township Financial Reports

## 2014 Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>Budget</th>
<th>Actual</th>
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<tbody>
<tr>
<td><strong>Real Estate Taxes:</strong></td>
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<tr>
<td>Current Year</td>
<td>$30,186,000</td>
<td>$30,366,600</td>
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<td>Prior Year</td>
<td>702,000</td>
<td>567,300</td>
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<td>Interim</td>
<td>55,000</td>
<td>56,300</td>
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<td><strong>Act 511:</strong></td>
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<tr>
<td>Real Estate Transfer</td>
<td>3,300,000</td>
<td>3,341,600</td>
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<td>Local Services Tax</td>
<td>1,739,000</td>
<td>1,881,600</td>
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<tr>
<td>Business and Mercantile</td>
<td>9,220,000</td>
<td>8,993,900</td>
</tr>
<tr>
<td><strong>Total Taxes:</strong></td>
<td>45,202,000</td>
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<td><strong>Licenses &amp; Permits:</strong></td>
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<tr>
<td>Beverage</td>
<td>21,000</td>
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<td>Building and Electrical</td>
<td>1,768,000</td>
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<td>Business Privilege and Mercantile</td>
<td>140,000</td>
<td>148,900</td>
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<td>Plumbing</td>
<td>236,000</td>
<td>369,000</td>
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<td>Streets</td>
<td>235,000</td>
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<tr>
<td>Health</td>
<td>67,000</td>
<td>65,600</td>
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<tr>
<td>Recreation</td>
<td>522,000</td>
<td>489,200</td>
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<tr>
<td>Franchise Fees</td>
<td>1,384,000</td>
<td>1,430,300</td>
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<tr>
<td>Alarm Registration Fees</td>
<td>489,000</td>
<td>498,500</td>
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<tr>
<td>Other Licenses and Permits</td>
<td>32,000</td>
<td>30,000</td>
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<td><strong>Total Licenses &amp; Permits:</strong></td>
<td>4,894,000</td>
<td>5,513,300</td>
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<td><strong>Fines and Forfeits:</strong></td>
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<tr>
<td>Ordinance Violations</td>
<td>730,000</td>
<td>641,600</td>
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<td>District Justice</td>
<td>410,000</td>
<td>384,400</td>
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<td><strong>Total Fines &amp; Forfeits:</strong></td>
<td>1,140,000</td>
<td>1,026,000</td>
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<td><strong>Departmental Earnings:</strong></td>
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<tr>
<td>Parking</td>
<td>1,296,000</td>
<td>1,251,900</td>
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<td>Police Services</td>
<td>348,000</td>
<td>401,600</td>
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<tr>
<td>Recreation</td>
<td>269,000</td>
<td>287,300</td>
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<td>Zoning and Subdivision</td>
<td>446,000</td>
<td>439,800</td>
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<td>Highway Services</td>
<td>61,000</td>
<td>87,600</td>
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<td>Fire Services</td>
<td>4,000</td>
<td>5,300</td>
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<td><strong>Total Departmental Earnings:</strong></td>
<td>2,424,000</td>
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<td>Payment in Lieu of Taxes</td>
<td>60,000</td>
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<tr>
<td>Investment Income</td>
<td>48,000</td>
<td>62,600</td>
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<td>Indirect Costs - Solid Waste</td>
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<td>Indirect Costs - Sanitary Sewer</td>
<td>630,000</td>
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<tr>
<td>Reimbursed Expenses</td>
<td>229,000</td>
<td>188,900</td>
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<td>Federal Bab’s Subsidy</td>
<td>196,000</td>
<td>183,200</td>
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<td>Highway Aid</td>
<td>1,140,000</td>
<td>1,270,000</td>
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<tr>
<td>Grants and Gifts - Police</td>
<td>112,000</td>
<td>68,000</td>
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<td>Other</td>
<td>263,000</td>
<td>307,700</td>
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<tr>
<td><strong>Total Other Revenue:</strong></td>
<td>3,525,000</td>
<td>3,615,400</td>
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<td><strong>Total Revenue:</strong></td>
<td>$57,185,000</td>
<td>$57,835,500</td>
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## 2014 Expenditures

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<tr>
<th>Description</th>
<th>Budget</th>
<th>Actual</th>
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<tbody>
<tr>
<td><strong>General:</strong></td>
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<tr>
<td>Administration</td>
<td>$3,949,800</td>
<td>$5,176,800</td>
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<td>Parking Services</td>
<td>1,126,900</td>
<td>991,400</td>
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<td>Legal</td>
<td>513,100</td>
<td>371,700</td>
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<td><strong>Subtotal:</strong></td>
<td>5,589,800</td>
<td>6,539,900</td>
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<td><strong>Public Safety:</strong></td>
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<tr>
<td>Police</td>
<td>21,536,500</td>
<td>20,258,400</td>
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<td>Fire</td>
<td>3,092,800</td>
<td>2,967,400</td>
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<td><strong>Subtotal:</strong></td>
<td>24,629,300</td>
<td>23,225,800</td>
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<td><strong>Subtotal:</strong></td>
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<td><strong>Public Works:</strong></td>
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<td>Administration</td>
<td>293,500</td>
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<td>Highway</td>
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<td>4,131,400</td>
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<td>Electrical</td>
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<td>Shade Tree</td>
<td>1,210,900</td>
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<td>Facilities Maintenance</td>
<td>1,256,900</td>
<td>1,236,100</td>
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<td>Other</td>
<td>102,100</td>
<td>234,400</td>
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<td><strong>Subtotal:</strong></td>
<td>7,850,100</td>
<td>8,315,100</td>
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<td><strong>Libraries and Recreation:</strong></td>
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<td>Libraries</td>
<td>4,427,400</td>
<td>4,144,000</td>
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<td>Parks and Recreation</td>
<td>3,408,800</td>
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<td><strong>Subtotal:</strong></td>
<td>7,836,200</td>
<td>7,413,200</td>
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<td><strong>Debt Service:</strong></td>
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<td><strong>Subtotal:</strong></td>
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<td><strong>Total Expenditures:</strong></td>
<td>$59,000,800</td>
<td>$58,178,300</td>
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## Your 2014 Real Estate Tax Dollars

- Township Tax: 12.9%
- Montgomery County Tax: 9.6%
- School Tax: 77.5%
2014 TOWNSHIP BOARDS, COMMISSIONS AND COMMITTEES

In 2014, twenty Township Boards, Commissions and Committees served our community with varied duties and responsibilities. Some, such as the Environmental Advisory Council, provide advice to the Board of Commissioners, while others, such as the Shade Tree Commission, have exclusive powers. The specific duties and responsibilities bestowed upon the bodies can be found in the Code of the Township of Lower Merion or in specific Township ordinances. If additional information is needed concerning a particular Board, Commission or Committee, please contact Township Secretary Jody L. Kelley at (610) 645-6145.

Candidates may submit their qualifications for volunteer service to the Office of the Township Secretary and application forms can be downloaded from www.lowermerion.org. The members of the Ad Hoc Nominations Committee review applications, interview qualified candidates and recommend appointments or reappointments to the full Board of Commissioners. The list that follows represents active volunteers as of December 31, 2014 who selflessly gave back to their community.

Cable Television Advisory Committee (three-year term)
MEETS: Fourth Thursday at 5:30 p.m., except August and December
Steven Carter, Chairperson
Ronald S. Robbins
Eric Bruning
Linda Sherman
Jennifer Lynn Lewandowski
Howard Sherman
Erin Lulevitch
Ken Davis
Sharon Powell, Comcast Regional Director of Government and Community Relations
Janet Miller, Verizon Regional Manager – Mid-Atlantic
Staff Liaison: Thomas J. Walsh, Township Public Information Officer

Civil Service Commission (six-year term)
MEETS: On Call
Lee S. Bender, Chair
Wayne G. Davis, Vice-Chair
Duncan W. Van Dusen, Secretary
Matt Peskin, Alternate
Christine Dixon-Anderson, Alternate
Staff Liaison: Michael J. McGrath, Township Superintendent of Police

Environmental Advisory Council (four-year term)
MEETS: Fourth Tuesday at 7 p.m., except August
Kate Galler, Chairperson
Michael Gross, Vice-Chairperson
Bruce A. Bayne, Secretary
Tom Dilsheimer
Joseph Rudek
Brian Hoppy
Clifton Payne
Staff Liaisons: Andrea M. Campisi, Township Senior Planner

Environmental Advisory Council (four-year term)
MEETS: Second Monday at 7 p.m., except August
Hilary C.M. Nelson, Ph.D., MPH, Chair
Eddy A. Bresnitz, MD, MS
Leigh-Ann Maltz-Dichter, DMD
Karen L. Anderson, RN, BSN, MS
Christine Stallkamp, MD, FAAP
Susan Nolte, CRNP, PhD
Katie Kriebel-Gasparro, DrNP, FNP, GNP
Staff Liaisons: Thomas J. Walsh, Township Public Information Officer
Samuel Conti, Township Inspector, Building and Planning Department

Firefighter Assistance Fund (two-year term)
Ernie B. McNeely, Township Manager, Trustee/Plan Administrator
Commissioner Daniel Bernheim, Fire Committee Chair, Trustee
Chief Fire Officer Charles J. McGarvey, Trustee
Joseph W. Nagle, Trustee

Health Advisory Council (four-year term)
MEETS: Second Monday at 7 p.m., except August
Hilary C.M. Nelson, Ph.D., MPH, Chair
Eddy A. Bresnitz, MD, MS
Leigh-Ann Maltz-Dichter, DMD
Karen L. Anderson, RN, BSN, MS
Christine Stallkamp, MD, FAAP
Susan Nolte, CRNP, PhD
Katie Kriebel-Gasparro, DrNP, FNP, GNP
Staff Liaisons: Thomas J. Walsh, Township Public Information Officer
Samuel Conti, Township Inspector, Building and Planning Department

Hearing Officers (four-year term)
Richard Wesley, AIA
Pamela Loughman, Esq.

Historical Commission (five-year term)
MEETS: Fourth Monday at 4 p.m., except August
Christian Busch, Chair
Gerry Fisher, Vice-Chair
Miriam Camilla
Michael James
Melanie Pittich
Karen Nagel
Bruce Gillespie
Staff Liaison: Andrea M. Campisi, Township Senior Planner

Human Relations Commission (three-year term)

Lower Merion Library System (two-year term)
MEETS: 1st Tuesday in February, March, April, May, June, October, December, 2nd Tuesday in September & November at 7:30 p.m.
OFFICERS:
Barbara Bisgaier, At-Large Delegate, President
Commissioner George Manos, Commissioner Delegate, Vice-President
MEmBERS:
Ann Kirschner, Ardmore Library Delegate
Michael Gordan, Bala Cynwyd Library Delegate
Shari Steinberg, Belmont Hills Library Delegate
Justin Kimball, Gladwyne Library Delegate
Gregg Adelman, Ludington Library Delegate
Betty Ann Izenman, Penn Wynne Library Delegate
Lee Bramnick, At-Large Delegate
Barbara F. Hirsh, At-Large Delegate
Phyllis A. Rosenberg, At-Large Delegate
Commissioner Paul McElhaney, Commissioner Alternate
Commissioner Anna Durbin, Commissioner Alternate
Commissioner Rick Churchill, Commissioner Alternate

Board of Trustees for Employee Retirement Plan (three-year term)
MEETS: On Call
Joseph F. Huber, Director
R. Mark Keating, Trustee/Plan Administrator
Helen M. Silverman, Trustee
Tenley M. DePuy, Trustee
Erin S. Warner, Trustee
Treasurer

Planning Commission (five-year term)
MEETS: Second Tuesday at 4 p.m., except August
David McComb, Co-Chairperson
Richard Widmann, Co-Chairperson
Richard Elks
Philip D. Rodbell
Margaret M. Schrofield
Robert Wiltmer
Claudia Kent
James McKee

Zoning Hearing Board (three-year term)
MEETS: Monthly as posted/On call
Robert D. Fox, Esq., Chairperson
Kenneth L. Brier
Charles J. Davidson
Michael Taichman-Robins, Esq., Alternate

Vacancy Board
(Annual Reappointment, Indefinite Term)
MEETS: On Call
Lita Indzel Cohen, Chairperson

Shade Tree Commission (five-year term)
MEETS: On Call
Jeffrey Snyder, Chair
Patrick A. Guinnane
Joseph Graci
Timothy W. Lisle
Ross Acconione

Uniform Construction Code Appeals Board
MEETS: On Call
Jeffrey M. O’Rourke, Solicitor
Brian Gordon, Esq., Board of Commissioners - Commissioner Liaison
James J. Whelan, Treasurer

Police Pension Association (three-year term)
(One member is from the Board of Commissioners appointed by the Board, one member is appointed by Common Pleas Court and one member selected by Pension Association membership)
MEETS: On Call
Jeffrey P. Orleans, President
Michael J. McGrath, Township Superintendent of Police, Vice-President
Terry M. Newman, Executive Director

Personnel Review Board (six-year term)
MEETS: On Call
Matthew J. Comisky
Frank Lutz
James S. Ettelson

Board of Trustees for the Municipal Police Pension Fund (three-year term)
MEETS: On Call
Joseph F. Huber, Director
R. Mark Keating
Barton M. Silverman
Fraternal Order of Police Representative
Staff Liaison (current): Eric Traub, Township Chief Financial Officer

Board of Trustees for the Municipal Police Pension Fund (three-year term)
MEETS: On Call
Joseph F. Huber, Director
R. Mark Keating
Barton M. Silverman
Fraternal Order of Police Representative
Staff Liaison (current): Eric Traub, Township Chief Financial Officer

Personnel Review Board (six-year term)
MEETS: On Call
Matthew J. Comisky
Frank Lutz
James S. Ettelson

Hearing Officers (four-year term)
Richard Wesley, AIA
Pamela Loughman, Esq.

Board of Historical Architectural Review (HARB) (five-year term)
MEETS: First Tuesday at 8 a.m.
Scott J. Kalner, Chair
Kathleen Abplanalp, Vice-Chair
Susan Dinneen
Philip E. Franks
Sharon L. Sorokin
Ann Shepard Houston
Philip G. Ivy
Julie Alexandre
Ina Sargent
Staff Liaison: Michael R. Wylie, HARB Secretary, Township Zoning Officer

Shade Tree Commission (five-year term)
MEETS: Second Tuesday at 7 p.m.
David McComb, Co-Chairperson
Richard Widmann, Co-Chairperson
Patty Elks
Philip D. Rodbell
Margaret M. Schrofield
Robert Wiltmer
Claudia Kent
James McKee

Staff Liaison: Clifford Van Yahres, Township Arborist

Vacancy Board
(Annual Reappointment, Indefinite Term)
MEETS: On Call
Lita Indzel Cohen, Chairperson

Zoning Hearing Board (three-year term)
MEETS: Monthly as posted/On call
Robert D. Fox, Esq., Chairperson
Kenneth L. Brier
Charles J. Davidson
Michael Taichman-Robins, Esq., Alternate
Joshua L. Grimes, Esq., Alternate
Sean P. Flynn, Esq., Solicitor
Staff Liaison: Michael R. Wylie, Township Zoning Officer

A complete calendar of Township meetings can be found on www.lowermerion.org.
LOWER MERION TOWNSHIP SENIOR MANAGEMENT TEAM

Ernie B. McNeely  
Township Manager

Robert E. Duncan  
Assistant Township Manager

Jody L. Kelley  
Township Secretary

Donald K. Cannon  
Director of Public Works

Michael J. McGrath  
Superintendent of Police

Eric M. Traub  
Chief Financial Officer

James Weiman  
Chief Technology Officer

Charles J. McGarvey  
Chief Fire Officer

Roseann J. McGrath  
Director of Human Resources

Thomas D. Pintande  
Director of Parking Services

Christine M. Steckel  
Director of Libraries

Donna L. Heller  
Director of Parks and Recreation

Thomas J. Walsh  
Public Information Officer